

Village of Innisfree  
Regular Council Meeting  
Innisfree Council Chambers  
February 16, 2021 @ 5:00 p.m.



# AGENDA ADDITIONS

New Business:

7 C – 2021 Strategic & Tactical Plan (1<sup>st</sup> Quarter)

VILLAGE OF INNISFREE  
2021  
STRATEGIC PLAN



1<sup>st</sup> Quarter

Approved on:  
Motion No.:

## INTRODUCTION

Innisfree is a friendly, community driven Village, nestled in the heart of Kalyna Country. Innisfree is sometimes called “The Hidden Village”, as it is tucked away on the side of a ridge, north of the Yellowhead Highway (Highway 16). Located 1 hour, 15 minutes east of Edmonton and 1 hour west of Lloydminster, Innisfree is perfect for a day-trip or weekend retreat, a leisurely break while enroute on the yellowhead Highway or a memorable holiday in a distinctive part of the Canadian Prairies. 100 years strong, Innisfree is a community rich with history and pride. Innisfree has a rural district population of 1250, a Village population of 220 and economic activity that revolves around the agriculture and oil and gas industries.

## VISION

*“Innisfree is a safe and healthy place to establish roots, promotes sustainable development and active lifestyles.”*

## MISSION

*“Innisfree, a progressive community supported by local partnerships – committed to better living”*

<b>VALUES</b>			
<b>TRUST</b> <i>is our mutual goal.</i>	<b>EFFICIENCY</b> <i>is the best use of our resources.</i>	<b>COLLABORATION</b> <i>is working together for a common goal.</i>	<b>INTEGRITY</b> <i>is acting with honesty.</i>



## **Strategic Priority #1 – Partnerships and Collaboration**

### **Key Objectives:**

1. Partner with the Innisfree Fire Department to utilize the department members to benefit our community.
2. Collaborate and show support to local organizations in the community (Ag Society, Ukrainian Dance, Library, Etc.) during COVID-19.
3. Collaborate with our Local FCSS Department.

## **Strategic Priority #2 – Safe, Healthy and Fun Community**

### **Key Objectives:**

1. Support and advocate for RCMP.
2. Host events that promote the Village, but also involve the community (Canada Day, Pizza Nights, Etc.). Keeping in mind COVID-19 restrictions and regulations.
3. Development of the Community Garden.

## **Strategic Priority # 3 – Ensure Viability**

### **Key Objectives:**

1. Update the timeline outlining the nine recommendations found in the Viability Plan
2. Update and promote a 10 Year Capital Plan outline failing Infrastructure as per the 2016 AMEC/Foster Audit Report.
3. Follow up with Municipal Affairs on June 1 of each year, for 4 consecutive years, to report completed or none completed tasks mentioned in the timeline set out in objective 1 and 10 year capital plan set out in objective 2.
4. Ensure Campground & Recreation Park is properly maintained to ensure it remains a viable resource for our community and surrounding areas.
5. Ensure the Village of Innisfree actions/follows recommendations from M.A.P Review conducted in September 2020.

## **Strategic Priority #4 – Resident Communication and Engagement**

### **Key Objectives:**

1. Hold at least 1 Public Hearings every year (preferably in June or November).
2. Ensure all Social Media is current and up to date (i.e. Website, Facebook, etc.)
3. Promote monthly Council meeting highlights in the Innisfree Informer, Utility Newsletter as well as all social media sources.

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### **See attached:**

**Schedule “A” – Tactical Plan**

**Schedule “B” – Ministerial Order**

**Schedule “C” – MAP Review Action List**

**Schedule “D” – 2021 Interim Budget and 2022-2025 Budget Forecast**

**Schedule “E” – 2019 Financial Statement**



**Village of Innisfree**

5016 – 50 Avenue

Box 69

Innisfree, AB

T0B 2G0

**Phone:** (780) 592-3886

## Schedule "A" 2021 Tactical Plan

### Strategic Priority #1 – Partnerships and Collaboration

<b>1.1 Partner with the Innisfree Fire Department to Utilize the department members to benefit our community.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Touch base with Innisfree Fire Department members and discuss events that the Village/Fire Department can collaborate on.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #1 – Partnerships and Collaboration

<b>1.2 Collaborate and show support to local organizations in the community (Ag Society, Ukrainian Dance, Library, Etc.) during COVID-19.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Advertise events that the local organizations are hosting on our website/social media.</li><li>• Involve local groups in Village events.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #1 – Partnerships and Collaboration

<b>1.3 Collaborate with our Local FCSS Department.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Advertise events/announcements the FCSS is hosting.</li><li>• Touch base with FCSS Director to plan how the FCSS Department and the Village of Innisfree can collaborate.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #2 – Safe, Healthy and Fun Community

#### 2.1 Support and advocate for RCMP

1<sup>st</sup> Quarter Update (Jan-Mar):

- Continue inviting the RCMP Department to events in our community.
- Invite the RCMP Department to continue attending our Regular Council meetings, on a quarterly basis, to discuss crime Statistics and changes within the department.

2<sup>nd</sup> Quarter Update (April-June):

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3<sup>rd</sup> Quarter Update (July – Sept):

4<sup>th</sup> Quarter Update (Oct – Dec):

Approved On:  
Motion No.:

## Schedule "A" 2021 Tactical Plan

### Strategic Priority #2 – Safe, Healthy and Fun Community

<b>2.2 Host events that promote the Village, but also involves the community. Keeping in mind COVID-19 restrictions and regulations.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Family Day Photo Contest.</li><li>• More events to come (Covid-19 Friendly).</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #2 – Safe, Healthy and Fun Community

<b>2.3 Development of the community garden.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Administration has narrowed down a location for the Community Garden.</li><li>• Administration has begun preparing for the Community Garden.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### **Strategic Priority #3 – Ensure Viability**

#### **3.1 Update the timeline outlining the nine recommendations found in the Viability Plan.**

1<sup>st</sup> Quarter Update (Jan-Mar):

- Updates will be made and will be presented to Council at a future meeting.
- Deadline to submit timeline to Municipal Affairs is June 1, 2021.

2<sup>nd</sup> Quarter Update (April-June):

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3<sup>rd</sup> Quarter Update (July – Sept):

4<sup>th</sup> Quarter Update (Oct – Dec):

**Approved On:**  
**Motion No.:**

## Schedule "A" 2021 Tactical Plan

### Strategic Priority #3 – Ensure Viability

<b>3.2 Update and promote a 10 Year Capital plan outlining failing infrastructure as per the 2016 AMEC/Foster Audit Report.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Interim 10, 20 and 30 Year Capital/Infrastructure Plan was brought to Council at the December 15, 2020 Council meeting.</li><li>• Deadline to report the Final/Approved 10, 20 and 30 Year Capital/Infrastructure Plan is June 1, 2021.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #3 – Ensure Viability

**3.3 Follow up with Municipal Affairs on June 1 of each year for 4 consecutive years, to report completed or none completed tasks mentioned in the timeline set out in objective 1 and the 10 year Capital Plan set out in objective 2.**

1<sup>st</sup> Quarter Update (Jan-Mar):

2<sup>nd</sup> Quarter Update (April-June):

- Follow-up will be made by May 29, 2021 to ensure the Village is in compliance with the Minister of Municipal Affairs Ministerial Order MSL:095/18.

3<sup>rd</sup> Quarter Update (July – Sept):

4<sup>th</sup> Quarter Update (Oct – Dec):

Approved On:  
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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #3 – Ensure Viability

**3.4 Ensure Campground & Recreation Park is properly maintained to ensure it remains a viable resource for our community and surrounding areas.**

1<sup>st</sup> Quarter Update (Jan-Mar):

- Ensure contactor is in line to start shingling the Administration roof, at the campground, in early Spring.
- Researching the possibility of having internet installed and campground.

2<sup>nd</sup> Quarter Update (April-June):

3<sup>rd</sup> Quarter Update (July – Sept):

4<sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #3 – Ensure Viability

<b>3.5 Ensure the Village of Innisfree actions/follows recommendations from M.A.P Review conducted in September 2020.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Administration continues to work on the recommendations that were brought forward during the M.A.P Review that was conducted in September 2020.</li><li>• Further updates will be brought to Council's attention once completed.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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**Schedule "A"**  
**2021 Tactical Plan**

**Strategic Priority #4 – Resident Communication and Engagement**

<b>4.1 Hold at least 1 Public Meeting every year, to allow taxpayers and residents to voice concerns (preferably in June and November).</b>
1 <sup>st</sup> Quarter Update (Jan-Mar):
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>• Public meeting will be held once 2020 Municipal Audit is completed.</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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## Schedule "A" 2021 Tactical Plan

### Strategic Priority #4 – Resident Communication and Engagement

<b>4.2 Ensure all Social Media is current and up to date (i.e. Website, Facebook Page, etc.)</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Social media remains current and up to date at this time.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

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**Schedule “A”  
2021 Tactical Plan**

**Strategic Priority #4 – Resident Communication and Engagement**

<b>4.3 Promote monthly Council meeting highlights in the Innisfree Informer, Utility Newsletter as well as all social media sources.</b>
1 <sup>st</sup> Quarter Update (Jan-Mar): <ul style="list-style-type: none"><li>• Administration will continue to submit the Council meeting highlights in the informer, as well as on the Village Website.</li></ul>
2 <sup>nd</sup> Quarter Update (April-June): <ul style="list-style-type: none"><li>•</li></ul>
3 <sup>rd</sup> Quarter Update (July – Sept):
4 <sup>th</sup> Quarter Update (Oct – Dec):

**Approved On:  
Motion No.:**



ALBERTA  
MUNICIPAL AFFAIRS

Office of the Minister  
MLA, Leduc-Beaumont

RECEIVED  
DEC 20 2018

AR95830

His Worship Aaron Cannan  
Mayor  
Village of Innisfree  
PO Box 69  
Innisfree AB T0B 2G0

Dear Mayor Cannan and Council,

The viability review conducted by the province for the Village of Innisfree is now complete. I have reviewed the result of the vote on the matter of dissolution of the village. The result of the vote indicates village residents are in favour of Innisfree remaining as an incorporated municipality.

Section 130.2(3) of the *Municipal Government Act* requires me to direct council to take actions to ensure the viability of the municipality. The attached Ministerial Order No. MSL:095/18 provides these directives. The directives require council to develop and implement an action plan to address each recommendation in the viability plan, and to develop and implement a 10-year capital plan. My ministry will monitor your completion of the directives and keep me informed of your progress.

My thanks to the Village of Innisfree for its cooperation during the viability review. The contributions of council members and former chief administrative officer, Jennifer Hodel, enabled the viability review to proceed in an effective and collaborative manner. Village residents will be receiving a letter to conclude the viability review process.

Municipal Affairs staff are available to provide you with advice or other assistance as needed. For additional information, please contact Roy Bedford, Municipal Viability Advisor, toll-free at 310-0000, then 780-422-8342.

I look forward to hearing from the village as it completes the directives. I wish the Village of Innisfree and its residents every success in ensuring the community thrives into the future.

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- 2 -

Thank you again for the village's support of the Municipal Sustainability Strategy and the viability review process.

Sincerely,

A handwritten signature in black ink that reads "Shaye Anderson". The signature is written in a cursive style with a large initial 'S'.

Hon. Shaye Anderson  
Minister of Municipal Affairs

Attachment: Ministerial Order No. MSL:095/18

cc: Brooke Yaremchuk, Chief Administrative Officer, Village of Innisfree  
Roy Bedford, Municipal Viability Advisor, Municipal Affairs



ALBERTA  
MUNICIPAL AFFAIRS

*Office of the Minister  
M.A., Leduc-Beaumont*

MINISTERIAL ORDER NO. MSL:095/18

I, Shaye Anderson, Minister of Municipal Affairs, on completion of a viability review undertaken under Section 130(2)(b) and pursuant to Section 130.2(3) of the *Municipal Government Act*, make the following order:

That the Council and the Chief Administrative Officer for the Village of Innisfree must carry out the directives attached as Schedule A to this order.

Dated at Edmonton, Alberta, this 13<sup>th</sup> day of December, 2018.

A handwritten signature in cursive script that reads "Shaye Anderson".

Shaye Anderson  
Minister of Municipal Affairs

#	Directive	Due Date
1.	<p>To ensure the village implements the recommendations in the Village of Innisfree viability plan, I direct the council:</p> <ul style="list-style-type: none"> <li>a. to complete a comprehensive strategic planning session where council will discuss the nine recommendations found within the Viability Plan;</li> </ul>	March 31, 2019
	<ul style="list-style-type: none"> <li>b. to develop an action plan (including timelines) as to how village council plans to address each of the recommendations found within the viability plan; and</li> </ul>	
	<ul style="list-style-type: none"> <li>c. to provide a copy of the plan, including timelines, to Municipal Affairs.</li> </ul>	
2.	<p>To address the village's long-term infrastructure planning and financial stability, I direct the council:</p> <ul style="list-style-type: none"> <li>a. to prepare a written capital plan describing the village's anticipated capital projects and additions, anticipated timing, anticipated costs, and allocated or anticipated funding sources over the period 2019 to 2028. The plan must address the essential infrastructure repairs and replacements summarized in the "Infrastructure" section and identified in Appendix C of the Viability Plan, or provide a rationale as to why any project is not included in the plan; and</li> </ul>	April 30, 2019
	<ul style="list-style-type: none"> <li>b. to provide a copy of the capital plan to Municipal Affairs.</li> </ul>	
3.	<p>I direct the council:</p> <ul style="list-style-type: none"> <li>a. to report to Municipal Affairs, on June 1 of each year for the subsequent four years, the progress to implement the action plan in Directive 1 above, including work completed and completion dates, and work remaining and anticipated completion dates, on June 1 of each year for the subsequent four years; and</li> </ul>	June 1, 2023
	<ul style="list-style-type: none"> <li>b. to report to Municipal Affairs, on June 1 of each year for the subsequent four years, the progress to implement the capital plan in Directive 2 above, including:                             <ul style="list-style-type: none"> <li>i. for completed projects and additions, a description of work completed, completion dates, costs, and funding sources; and</li> <li>ii. for projects and additions not completed, a description of work to be completed, anticipated completion dates, anticipated costs, and allocated or anticipated funding sources.</li> </ul> </li> </ul>	June 1, 2023



Ministerial Order No. MSL:095/18  
 Schedule A

Village of Innisfree

#	Directive	Due Date
4.	Section 130.1 of the <i>Municipal Government Act (MGA)</i> provides for the enforcement of directives ordered by the Minister. I direct council and the chief administrative officer to carry out to my satisfaction these directives within the timelines stated. If the directives are not carried out to my satisfaction, I may issue further directives, or pursue further action pursuant to the <i>MGA</i> .	Ongoing

## Municipal Accountability Program Response Plan

Item No.	Legislative Gap	Recommendation	Proposed Action	Date completed
1	Requirement to ensure municipal documents are signed in accordance with the <i>MGA</i>	Village council must ensure the signing authority granted to municipal officials is in accordance with section 213 of the <i>MGA</i> .	Council passed motion No. ORG-2020-10-20/05, at their Organizational Meeting, which states that the signing authorities shall be one elected official and the C.A.O.	Completed – Oct 20/20
2	Requirement for council meeting minutes to be documented in accordance with the <i>MGA</i>	Moving forward, public hearings must be conducted as part of a regular or special meeting of council in accordance with section 230(2)(b) of the <i>MGA</i> .	The Village will ensure all future public hearings are conducted as part of the regular or special meeting of Council. A Public Hearing was held on October 20, 2020 and administration ensured the Public Hearing was in compliance with Section 230 (2)(b) of the <i>MGA</i> .	Completed – Oct 20/20
3	Requirement for the property tax bylaw to be in accordance with the <i>MGA</i>	Moving forward, the village must ensure the annual property tax bylaw balances with the fiscal budget, reports assessment classes in accordance with section 297 of the <i>MGA</i> , and establishes the DIP tax levy. Furthermore, the municipal under levy will have financial implications that will require the municipality to modify budget requirements or draw from unrestricted reserves to ensure the current year requirements are met.	The Village will ensure all Tax Rate Bylaws are balanced with the fiscal budget and establishes the DIP Rate in accordance with Section 297 of the <i>MGA</i> .	June 2021

## Municipal Accountability Program Response Plan

Item No.	Legislative Gap	Recommendation	Proposed Action	Date completed
4	Requirement to establish a local and a composite assessment review board in accordance with the <i>MGA</i>	Council must amend or replace bylaw 571-10 to: <ul style="list-style-type: none"> <li>a. establish a local assessment review board and a composite review board; and</li> <li>b. ensure the provisions of the bylaw are in compliance with legislation.</li> </ul>	The Village has brought forward Bylaw No. 659-20 to establishing a Regional Assessment Review Board to ensure compliance with Section 454.11 of the <i>MGA</i> .	Completed – Oct 20/20
5	Requirement to establish a bylaw enforcement officer bylaw	The village is required to establish a bylaw in accordance with section 556 of the <i>MGA</i> to establish the powers and duties of bylaw enforcement officers, and establish disciplinary procedures, penalties, and an appeal process for misuse of power. In addition, all individuals performing bylaw enforcement officer duties for the summer village must take the prescribed oath.	The Village has brought forward Bylaw 660-20 to establish the powers and duties of bylaw enforcement officers, and establish disciplinary procedures, penalties and an appeal process for misuse of power to ensure compliance with Section 556 of the <i>MGA</i> .	Completed – Nov 17/20
6	Requirement for the procedural bylaw to be in accordance with the <i>MGA</i>	The village is required to amend or replace bylaw 630-17 to ensure changes to the date, time, or place of a council meeting is approved through a council resolution that is passed in a prior open public meeting, with a quorum present.	The Village has passed Bylaw 646-20 (Council Procedural Bylaw) and now clearly states that in order to change the date, time or location of a council meeting, it MUST be approve through a council resolution that is passed in a prior open public meeting, with quorum present.	Completed – Oct 20/20
7	Requirement for the borrowing bylaw to be in accordance with the <i>MGA</i>	Moving forward, borrowings must include the maximum rate of interest and bylaw 654-20 must be amended or replaced to include a maximum rate of interest.	The Village has brought forward Bylaw 658-20 (Temporary Borrowing Bylaw) and has added a maximum rate of interest to ensure compliance with the <i>MGA</i> .	Completed – Oct 20/20

## Municipal Accountability Program Response Plan

Item No.	Legislative Gap	Recommendation	Proposed Action	Date completed
8	Requirement to adopt an operating budget in accordance with the <i>MGA</i>	The village must amend the 2020 budget to remove the capital grant funding as operating revenue and eliminate the deficit budget <b>prior to December 31, 2020</b> to ensure the financial impact of these gaps do not have a further negative impact in 2021. Moving forward, the annual property tax bylaw must reconcile to the fiscal budget.	Council passed resolution number 2020-10-20/28 as recommended by Municipal Affairs.	Completed – Oct 20/20
9	Requirement for the municipality to ensure the audited statements are submitted to the ministry on time	Moving forward, and in accordance with section 276(3) of the <i>MGA</i> , and MO No. MSD:036/20 council is required to provide financial statements, or a summary of them, along with the auditor's report of the 2019 financial statements to the public by October 1 in 2020, and by May 1 of each calendar year after 2020.	The Village will ensure financial statements, or a summary of them, along with the auditors report for the fiscal year will be submitted by May 1 of each calendar year to ensure compliance with Section 276 (3) of the <i>MGA</i> .	March/April 2021
10	Requirement to certify the date of mailing the tax notices and advertise the sending of assessment notices	Moving forward, a designated officer must certify the date notices are sent in accordance with section 310(4) of the <i>MGA</i> .	The Village will ensure that a designated officer will certify the date notices are sent in the future in accordance with Section 310 (4) of the <i>MGA</i> .	June 2021

## Municipal Accountability Program Response Plan

Item No.	Legislative Gap	Recommendation	Proposed Action	Date completed
11	Requirement to establish a subdivision and development appeal board	The village must appoint a clerk and members to the board. In addition, the clerk and board members must take the mandatory training prior to hearing an appeal.	Mayor and Council passed Subdivision Development and Appeal Board Bylaw 661-20, which rescinds Bylaw 508-95. Mayor and Council have appointed a Clerk and Member of Council to the SDAB. Administration has also been directed to advertise for two (2) members of public at large.	<b>Completed – Nov 17/20</b> <i>*Minutes to be approved at the Dec 15/20 Reg. Council Meeting*</i>
12	Requirement to list and publish policies related to planning decisions	The website for the village must be updated to include a list of council approved policies and bylaws relating to planning decisions and a summary of the policies and their relationship to each other as required by section 638.2 of the MGA.	The Village will update and include a list of council approved policies and bylaws relating to planning decision and a summary of policies and their relationship to each other, on our municipal website, as required by Section 638.2 of the MGA.	December 31, 2020
13	Requirement to retain the ballot account	Moving forward, the village must retain the ballot account for the duration of the term.	The Village will retain the ballot account for future elections.	October 18, 2021
14	Requirement to dispose of election material in accordance with the LAEA	The village is required to dispose of election materials in accordance with section 101 of the LAEA and ensure the appropriate affidavit is completed and retained following the destruction of the materials.	The Village will ensure the appropriate affidavit is completed and retained following the destruction of election material in the future.	December 31, 2021



## Village of Innisfree

### 2020 - 2024 Budget and Budget Forecast

**\*\*INTERIM BUDGET\*\***

Approved on: December 15, 2020

Motion No.: 2020-12-15/08

Amended on:

<u>General Ledger</u>	<u>Description</u>	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Forecast</u>	<u>2023 Forecast</u>	<u>2024 Forecast</u>	<u>2025 Forecast</u>
<b>TAXATION</b>							
1-00-00-110	Taxes Residential	167,796.62	170,000.00	170,000.00	170,000.00	170,000.00	170,000.00
1-00-00-111	Taxes Non-Residential	46,938.72	49,000.00	49,000.00	49,000.00	49,000.00	49,000.00
1-00-00-112	Taxes M & E	1,817.35	1,900.00	1,900.00	1,900.00	1,900.00	1,900.00
1-00-00-190	Taxes Linear	25,184.67	25,200.00	25,200.00	25,200.00	25,200.00	25,200.00
1-00-00-230	Taxes Federal GIL	892.31	890.00	890.00	890.00	890.00	890.00
1-00-00-250	Taxes Minimum Levy	0.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00
1-00-00-321	ASFF Residential Levy	27,555.43	27,550.00	27,550.00	27,550.00	27,550.00	27,550.00
1-00-00-322	ASFF Non-Residential Levy	11,297.39	11,300.00	11,300.00	11,300.00	11,300.00	11,300.00
1-00-00-330	Seniors Housing Levy	1,841.98	2,825.00	2,825.00	2,825.00	2,825.00	2,825.00
<b>*</b>	<b>TOTAL TAXATION</b>	<b>283,324.47</b>	<b>343,665.00</b>	<b>343,665.00</b>	<b>343,665.00</b>	<b>343,665.00</b>	<b>343,665.00</b>
<b>REQUISITIONS</b>							
2-00-00-321	ASFF Requisition Residential	22,128.92	27,550.00	27,550.00	27,550.00	27,550.00	27,550.00
2-00-00-322	ASFF Requisition Non-Residential	0.00	0.00	0.00	0.00	0.00	0.00
2-00-00-330	Seniors Foundation Requisition	1,842.00	2,825.00	2,825.00	2,825.00	2,825.00	2,825.00
<b>*</b>	<b>TOTAL REQUISITIONS</b>	<b>23,970.92</b>	<b>30,375.00</b>	<b>30,375.00</b>	<b>30,375.00</b>	<b>30,375.00</b>	<b>30,375.00</b>
<b>**P</b>	<b>TAX AVAILABLE FOR MUNICIPAL</b>	<b>259,353.55</b>	<b>313,290.00</b>	<b>313,290.00</b>	<b>313,290.00</b>	<b>313,290.00</b>	<b>313,290.00</b>
<b>GENERAL REVENUE</b>							
1-00-00-510	Penalties Taxes	26,629.99	27,500.00	27,500.00	27,500.00	27,500.00	27,500.00
1-00-00-540	Franchise Fees - Natural Gas	22,250.92	23,500.00	23,500.00	23,500.00	23,500.00	23,500.00
1-00-00-541	Franchise Fees - Electricity	13,526.67	14,500.00	14,500.00	14,500.00	14,500.00	14,500.00
1-00-00-550	Bank Interest	2,884.72	2,580.00	2,580.00	2,580.00	2,580.00	2,580.00
1-01-00-590	Other Revenue Own Sources Invest	315.00	300.00	300.00	300.00	300.00	300.00
1-11-00-152	Council Health Benefit Cost	1,094.82	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
<b>**</b>	<b>TOTAL GENERAL REVENUE</b>	<b>66,702.12</b>	<b>70,380.00</b>	<b>70,380.00</b>	<b>70,380.00</b>	<b>70,380.00</b>	<b>70,380.00</b>
<b>ADMIN REVENUE</b>							
1-12-00-135	Contract Refunds (WCB, AMSC,	0.00	0.00	0.00	0.00	0.00	0.00
1-12-00-401	Sales Photocopies, Faxes, Services	823.98	825.00	825.00	825.00	825.00	825.00
1-12-00-402	Flower Pots	0.00	0.00	0.00	0.00	0.00	0.00
1-12-00-430	Sales Hats, Pins, Promotional	0.00	0.00	0.00	0.00	0.00	0.00
1-12-00-511	Wild Pink Yonder Revenues	0.00	0.00	0.00	0.00	0.00	0.00
1-12-00-560	Rental Revenue Adm	8,431.79	7,980.00	7,980.00	7,980.00	7,980.00	7,980.00
1-12-00-590	Other Revenue Own Sources Adm	1,841.33	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00
1-12-00-840	Grants Conditional Provincial Adm	274,826.00	0.00	0.00	0.00	0.00	0.00
1-12-00-911	LTO Cost Recovery	250.00	250.00	250.00	250.00	250.00	250.00
<b>**</b>	<b>TOTAL ADMIN REVENUE</b>	<b>286,173.10</b>	<b>10,905.00</b>	<b>10,905.00</b>	<b>10,905.00</b>	<b>10,905.00</b>	<b>10,905.00</b>

**FINE REVENUE**

1-21-00-530	Fines Police	500.00	0.00	0.00	0.00	0.00	0.00
<b>**</b>	<b>TOTAL FINE REVENUE</b>	<b>500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**FIRE REVENUE**

1-23-00-410	Fees Fire Fighting	12,484.82	12,075.00	12,075.00	12,075.00	12,075.00	12,075.00
1-23-00-415	Fire Dept Donations	0.00	0.00	0.00	0.00	0.00	0.00
1-23-00-850	Grants Conditional Local Gov't Fire	20,730.03	0.00	0.00	0.00	0.00	0.00
<b>**</b>	<b>TOTAL FIRE REVENUE</b>	<b>33,214.85</b>	<b>12,075.00</b>	<b>12,075.00</b>	<b>12,075.00</b>	<b>12,075.00</b>	<b>12,075.00</b>

**BYLAW REVENUE**

1-26-00-522	License Animal	600.00	570.00	570.00	570.00	570.00	570.00
1-26-00-523	Business Licenses	350.00	350.00	350.00	350.00	350.00	350.00
1-26-00-590	Fines Bylaw	425.00	450.00	450.00	450.00	450.00	450.00
<b>**</b>	<b>TOTAL BYLAW REVENUE</b>	<b>1,375.00</b>	<b>1,370.00</b>	<b>1,370.00</b>	<b>1,370.00</b>	<b>1,370.00</b>	<b>1,370.00</b>

**PUBLIC WORKS REVENUE**

1-32-00-430	Sales Service (Grass,Snow)	1,063.10	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
1-32-00-560	PW Rental Revenue	0.00	200.00	200.00	200.00	200.00	200.00
1-32-00-830	Grants Federal (CSJ) PW	8,400.00	0.00	0.00	0.00	0.00	0.00
<b>**</b>	<b>TOTAL PUBLIC WORKS REVENUE</b>	<b>9,463.10</b>	<b>1,300.00</b>	<b>1,300.00</b>	<b>1,300.00</b>	<b>1,300.00</b>	<b>1,300.00</b>

**STORMWATER REVENUE**

1-37-00-410	Stormwater Infrastructure Renewal	4,383.36	4,950.00	4,950.00	4,950.00	4,950.00	4,950.00
<b>**</b>	<b>TOTAL STORMWATER REVENUE</b>	<b>4,383.36</b>	<b>4,950.00</b>	<b>4,950.00</b>	<b>4,950.00</b>	<b>4,950.00</b>	<b>4,950.00</b>

**WATER REVENUE**

1-41-00-410	Water Consumption	35,402.81	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00
1-41-00-411	Regional Water Fund	21,405.50	24,475.00	24,475.00	24,475.00	24,475.00	24,475.00
1-41-00-412	Water Base Fee	25,756.74	29,300.00	29,300.00	29,300.00	29,300.00	29,300.00
1-41-00-510	Penalties Water	2,133.24	1,650.00	1,650.00	1,650.00	1,650.00	1,650.00
1-41-00-511	Penalties-Regional Water Fund	0.00	0.00	0.00	0.00	0.00	0.00
<b>**</b>	<b>TOTAL WATER REVENUE</b>	<b>84,698.29</b>	<b>100,425.00</b>	<b>100,425.00</b>	<b>100,425.00</b>	<b>100,425.00</b>	<b>100,425.00</b>

**SEWER REVENUE**

1-42-00-410	Billings Sewer	32,156.76	36,900.00	36,900.00	36,900.00	36,900.00	36,900.00
1-42-00-510	Sanitary Sewer Penalties	0.00	0.00	0.00	0.00	0.00	0.00
1-42-00-830	Grants Conditional Federal Sewer	0.00	0.00	0.00	0.00	0.00	0.00
<b>**</b>	<b>TOTAL SEWER REVENUE</b>	<b>32,156.76</b>	<b>36,900.00</b>	<b>36,900.00</b>	<b>36,900.00</b>	<b>36,900.00</b>	<b>36,900.00</b>

**SOLID WASTE**

1-43-00-410	Billings Garbage	43,063.85	49,200.00	49,200.00	49,200.00	49,200.00	49,200.00
1-43-00-411	Regional SWM Infrastructure Fee	16,498.70	18,300.00	18,300.00	18,300.00	18,300.00	18,300.00
1-43-00-510	Penalties - Solid Waste	0.00	0.00	0.00	0.00	0.00	0.00
1-43-00-511	Penalties SWM Fee	0.00	0.00	0.00	0.00	0.00	0.00

<b>** TOTAL SOLID WASTE</b>		<b>59,562.55</b>	<b>67,500.00</b>	<b>67,500.00</b>	<b>67,500.00</b>	<b>67,500.00</b>	<b>67,500.00</b>
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**COMMUNITY REVENUE**

<b>** TOTAL COMMUNITY REVENUE</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
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**LAND REVENUE**

1-61-00-522	Permits (Development, Subdivision)	0.00	125.00	125.00	125.00	125.00	125.00
1-61-00-840	Grants - Provincial	0.00	0.00	0.00	0.00	0.00	0.00
<b>** TOTAL LAND REVENUE</b>		<b>0.00</b>	<b>125.00</b>	<b>125.00</b>	<b>125.00</b>	<b>125.00</b>	<b>125.00</b>

**RECREATION REVENUE**

1-72-00-590	Fees Park Grounds	0.00	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00
1-72-00-591	Fees Park Concession	0.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
1-72-00-830	Federal Conditional Grants	0.00	0.00	0.00	0.00	0.00	0.00
<b>** TOTAL RECREATION REVENUE</b>		<b>0.00</b>	<b>20,000.00</b>	<b>20,000.00</b>	<b>20,000.00</b>	<b>20,000.00</b>	<b>20,000.00</b>

**CULTURAL REVENUE**

1-74-00-415	Museum - Donations	100.00	0.00	0.00	0.00	0.00	0.00
1-74-00-557	Museum Cost Recovery	0.00	0.00	0.00	0.00	0.00	0.00
<b>** TOTAL CULTURAL REVENUE</b>		<b>100.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<b>*** TOTAL REVENUE</b>		<b>837,682.68</b>	<b>639,220.00</b>	<b>639,220.00</b>	<b>639,220.00</b>	<b>639,220.00</b>	<b>639,220.00</b>
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**COUNCIL EXPENSE**

2-11-00-130	Employer Cont Source	2.80	250.00	250.00	250.00	250.00	250.00
2-11-00-135	WCB Council	0.00	0.00	0.00	0.00	0.00	0.00
2-11-00-151	Fees Council	5,400.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
2-11-00-152	Benefits Council	2,007.17	1,965.00	1,965.00	1,965.00	1,965.00	1,965.00
2-11-00-211	Travel/Subsistence Council	357.14	550.00	550.00	550.00	550.00	550.00
2-11-00-212	Conventions/Seminars Council	860.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
2-11-00-274	Council Insurance	582.00	582.00	582.00	582.00	582.00	582.00
<b>** TOTAL COUNCIL EXPENSE</b>		<b>9,209.11</b>	<b>9,847.00</b>	<b>9,847.00</b>	<b>9,847.00</b>	<b>9,847.00</b>	<b>9,847.00</b>

**ADMIN EXPENSE**

2-12-00-110	Salaries & Wages Adm	57,118.27	64,533.00	66,469.00	68,463.00	70,517.00	72,632.00
2-12-00-111	Honorarium (Admin)	0.00	750.00	750.00	750.00	750.00	750.00
2-12-00-130	Employer Contributions Source	4,011.78	4,015.00	4,015.00	4,015.00	4,015.00	4,015.00
2-12-00-131	Employer Benefits Adm	20,401.31	20,500.00	20,500.00	20,500.00	20,500.00	20,500.00
2-12-00-135	Workers Compensation ADM	699.15	700.00	700.00	700.00	700.00	700.00
2-12-00-211	Travel/Subsistence Adm	0.00	750.00	750.00	750.00	750.00	750.00
2-12-00-212	Education Adm	260.00	500.00	500.00	500.00	500.00	500.00
2-12-00-215	Telecommunications	5,425.07	5,800.00	5,800.00	5,800.00	5,800.00	5,800.00
2-12-00-216	Postage & Freight	433.05	500.00	500.00	500.00	500.00	500.00
2-12-00-220	Membership Dues Adm	1,229.45	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00
2-12-00-221	Advertising/Printing/Subscriptions	5,925.32	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
2-12-00-230	Audit/Assessor Fees Adm	31,430.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
2-12-00-250	Contracted Services Adm	21,847.51	22,500.00	22,500.00	22,500.00	22,500.00	22,500.00
2-12-00-274	Insurance Adm	2,525.00	2,525.00	2,525.00	2,525.00	2,525.00	2,525.00



<u>General Ledger</u>	<u>Description</u>	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Forecast</u>	<u>2023 Forecast</u>	<u>2024 Forecast</u>	<u>2025 Forecast</u>
2-12-00-290	Election/Census Expense Adm	0.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
2-12-00-510	Goods & Services Adm	7,195.59	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00
2-12-00-540	Utilities Heat Adm	1,295.02	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00
2-12-00-541	Utilities Power Adm	2,355.04	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
2-12-00-650	Provision Doubtful Accounts	0.00	0.00	0.00	0.00	0.00	0.00
2-12-00-765	Transfer to Reserves Adm	0.00	0.00	0.00	0.00	0.00	0.00
2-12-00-790	Amortization	0.00	600.00	600.00	600.00	600.00	600.00
2-12-00-810	Bank Charges Adm	1,449.76	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
2-12-00-910	Outages/Account for Penny Loss	0.00	0.00	0.00	0.00	0.00	0.00
2-12-00-911	Land Title Charges	810.00	500.00	500.00	500.00	500.00	500.00
2-12-00-920	Tax Adjustments Council Adm	0.00	0.00	0.00	0.00	0.00	0.00
2-12-00-995	Legal Expenses	33,887.88	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
2-12-00-770	Grants to Organizations Adm	0.00	0.00	0.00	0.00	0.00	0.00
<b>** TOTAL ADMIN EXPENSE</b>		<b>198,299.20</b>	<b>171,523.00</b>	<b>173,459.00</b>	<b>175,453.00</b>	<b>177,507.00</b>	<b>179,622.00</b>
<b>**** LESS AMORTIZATION</b>		<b>198,299.20</b>	<b>170,923.00</b>	<b>172,859.00</b>	<b>174,853.00</b>	<b>176,907.00</b>	<b>179,022.00</b>

## FIRE EXPENSE

2-23-00-120	Salaries & Wages Fire	16,005.00	17,500.00	17,500.00	17,500.00	17,500.00	17,500.00
2-23-00-135	WCB Fire	0.00	0.00	0.00	0.00	0.00	0.00
2-23-00-211	Travel & Subsistence Fire	2,109.53	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
2-23-00-215	Telecommunications Fire	2,962.01	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00
2-23-00-217	Freight & Postage Fire	26.90	50.00	50.00	50.00	50.00	50.00
2-23-00-234	Training Fire	2,333.19	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
2-23-00-250	Contracted Services Fire	559.57	500.00	550.00	600.00	650.00	750.00
2-23-00-274	Insurance Fire	2,284.00	2,284.00	2,284.00	2,284.00	2,284.00	2,284.00
2-23-00-510	Supplies & Equipment Fire	12,448.64	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00
2-23-00-521	Fuel & Oil Fire	0.00	0.00	0.00	0.00	0.00	0.00
2-23-00-540	Utilities Heat Fire	1,887.75	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
2-23-00-541	Utilities Power	1,425.04	1,900.00	1,900.00	1,900.00	1,900.00	1,900.00
2-23-00-762	Transfer to Capital Reserves Fire	0.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
2-23-00-792	Amortization	0.00	2,525.00	2,525.00	2,525.00	2,525.00	2,525.00
<b>** TOTAL FIRE EXPENSE</b>		<b>42,041.63</b>	<b>49,359.00</b>	<b>49,409.00</b>	<b>49,459.00</b>	<b>49,509.00</b>	<b>49,609.00</b>
<b>**** LESS AMORTIZATION</b>		<b>42,041.63</b>	<b>46,834.00</b>	<b>46,884.00</b>	<b>46,934.00</b>	<b>46,984.00</b>	<b>47,084.00</b>

## EMERGENCY SERVICE EXPENSE

2-25-00-310	911 Requisition	1,427.20	1,430.00	1,430.00	1,430.00	1,430.00	1,430.00
<b>** TOTAL EMERGENCY SERVICE EXPENS</b>		<b>1,427.20</b>	<b>1,430.00</b>	<b>1,430.00</b>	<b>1,430.00</b>	<b>1,430.00</b>	<b>1,430.00</b>

## BYLAW EXPENSE

2-26-00-221	Bylaw Advertising	0.00	600.00	600.00	600.00	600.00	600.00
2-26-00-222	Bylaw Enforcement Costs	0.00	500.00	500.00	500.00	500.00	500.00
2-26-00-510	Animal Control Goods & Services	0.00	250.00	250.00	250.00	250.00	250.00
<b>** TOTAL BYLAW EXPENSE</b>		<b>0.00</b>	<b>1,350.00</b>	<b>1,350.00</b>	<b>1,350.00</b>	<b>1,350.00</b>	<b>1,350.00</b>

## PUBLIC WORKS EXPENSE

2-32-00-110	Salaries & Wages PW	24,296.65	27,084.00	27,896.00	28,733.00	29,595.00	30,483.00
2-32-00-111	Honorarium (PW)	0.00	750.00	750.00	750.00	750.00	750.00
2-32-00-115	Salaries & Wages Casual PW	9,240.00	0.00	0.00	0.00	0.00	0.00
2-32-00-130	Employer Contributions Source PW	2,061.18	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00

<u>General Ledger</u>	<u>Description</u>	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Forecast</u>	<u>2023 Forecast</u>	<u>2024 Forecast</u>	<u>2025 Forecast</u>
2-32-00-131	Employer Benefits PW	5,902.18	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
2-32-00-135	WCB	0.00	0.00	0.00	0.00	0.00	0.00
2-32-00-211	Travel & Subsistence PW	0.00	100.00	100.00	100.00	100.00	100.00
2-32-00-215	Telecommunications PW	2,318.59	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00
2-32-00-217	Freight & Postage PW	405.97	350.00	350.00	350.00	350.00	350.00
2-32-00-250	Contracted Services PW	542.77	500.00	550.00	600.00	650.00	700.00
2-32-00-270	CN Services PW	130.00	130.00	130.00	130.00	130.00	130.00
2-32-00-274	Insurance PW	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00
2-32-00-510	Goods & Services PW	96,374.22	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00
2-32-00-521	Fuel & Oil PW	5,529.66	5,500.00	5,500.00	5,500.00	5,500.00	5,500.00
2-32-00-540	Utilities Heat PW	1,506.36	1,675.00	1,675.00	1,675.00	1,675.00	1,675.00
2-32-00-541	Utilities Power (Street/Shop) PW	48,761.17	55,650.00	55,650.00	55,650.00	55,650.00	55,650.00
2-32-00-762	Transfer to Capital PW	0.00	9,500.00	9,500.00	9,500.00	9,500.00	9,500.00
2-32-00-790	Amortization	0.00	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00
<b>**</b>	<b>TOTAL PUBLIC WORKS EXPENSE</b>	<b>202,268.75</b>	<b>144,489.00</b>	<b>145,351.00</b>	<b>146,238.00</b>	<b>147,150.00</b>	<b>148,088.00</b>
<b>****</b>	<b>LESS AMORTIZATION</b>	<b>202,268.75</b>	<b>131,989.00</b>	<b>132,851.00</b>	<b>133,738.00</b>	<b>134,650.00</b>	<b>135,588.00</b>

### STORM DRAINAGE EXPENSE

2-37-00-510	Goods & Equipment Repairs -	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
<b>**</b>	<b>TOTAL STORM DRAINAGE EXPENSE</b>	<b>1,200.00</b>	<b>1,200.00</b>	<b>1,200.00</b>	<b>1,200.00</b>	<b>1,200.00</b>	<b>1,200.00</b>

### WATER EXPENSES

2-41-00-110	Salaries & Wages Water	10,091.40	11,607.00	11,956.00	12,314.00	12,684.00	13,064.00
2-41-00-130	Employer Contributions Source	702.56	725.00	725.00	725.00	725.00	725.00
2-41-00-131	Employer Benefits Water	1,102.93	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00
2-41-00-215	Telecommunications - Water	902.53	900.00	900.00	900.00	900.00	900.00
2-41-00-217	Freight & Postage - Water	0.00	0.00	0.00	0.00	0.00	0.00
2-41-00-250	Contracted Services Water	6,399.49	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00
2-41-00-274	Insurance Water	3,400.00	3,400.00	3,400.00	3,400.00	3,400.00	3,400.00
2-41-00-350	ACE Regional Water Purchase	53,005.95	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00
2-41-00-510	Goods & Services Water	7,607.89	7,600.00	7,600.00	7,600.00	7,600.00	7,600.00
2-41-00-540	Utilities Heat Water Plant	1,250.47	1,510.00	1,510.00	1,510.00	1,510.00	1,510.00
2-41-00-541	Utilities Power Water Plant	5,149.35	6,160.00	6,160.00	6,160.00	6,160.00	6,160.00
2-41-00-790	Amortization	0.00	66,900.00	66,900.00	66,900.00	66,900.00	66,900.00
2-41-00-840	750-Capital ACE Water Contribution	0.00	37,400.00	28,050.00	8,883.00	0.00	0.00
2-41-00-762	Transfer to Reserves - Reservoir	0.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00
<b>*</b>	<b>TOTAL WATER EXPENSES</b>	<b>89,612.57</b>	<b>207,252.00</b>	<b>198,251.00</b>	<b>179,442.00</b>	<b>170,929.00</b>	<b>171,309.00</b>
<b>****</b>	<b>LESS AMORTIZATION</b>	<b>89,612.57</b>	<b>140,352.00</b>	<b>131,351.00</b>	<b>112,542.00</b>	<b>104,029.00</b>	<b>104,409.00</b>

### SEWER EXPENSE

2-42-00-110	Salaries & Wages Sewer	5,790.75	6,683.67	6,884.21	7,090.78	7,303.52	7,522.61
2-42-00-130	Employer Contributions Source	406.85	400.00	400.00	400.00	400.00	400.00
2-42-00-131	Employer Benefits Sewer	299.84	350.00	350.00	350.00	350.00	350.00
2-42-00-215	Freight/Phone/Postage Sewer	0.00	0.00	0.00	0.00	0.00	0.00
2-42-00-250	Contracted Services Sewer	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
2-42-00-274	Insurance Sewer	1,275.00	1,275.00	1,275.00	1,275.00	1,275.00	1,275.00
2-42-00-510	Goods & Services Sewer	2,240.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00
2-42-00-541	Utilities Power Sewer Lift Stations	4,768.02	5,175.00	5,175.00	5,175.00	5,175.00	5,175.00

<u>General Ledger</u>	<u>Description</u>	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Forecast</u>	<u>2023 Forecast</u>	<u>2024 Forecast</u>	<u>2025 Forecast</u>
2-42-00-762	Transfer to Capital Sewer	0.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
2-42-00-790	Amortization	0.00	26,000.00	26,000.00	26,000.00	26,000.00	26,000.00
2-42-00-840	MSI Capital Grant Sewer	0.00	0.00	0.00	0.00	0.00	0.00
<b>** TOTAL SEWER EXPENSE</b>		<b>14,780.46</b>	<b>54,383.67</b>	<b>54,584.21</b>	<b>54,790.78</b>	<b>55,003.52</b>	<b>55,222.61</b>
<b>**** LESS AMORTIZATION</b>		<b>14,780.46</b>	<b>28,383.67</b>	<b>28,584.21</b>	<b>28,790.78</b>	<b>29,003.52</b>	<b>29,222.61</b>

## GARBAGE EXPENSE

2-43-00-110	Salaries & Wages Garbage	17,812.33	20,519.00	21,134.00	21,769.00	22,422.00	23,094.00
2-43-00-130	Employer Contributions Source	1,244.90	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00
2-43-00-131	Employer Benefits Garbage	1,502.58	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
2-43-00-250	Contracted Services Garbage	20,734.71	23,500.00	23,500.00	23,500.00	23,500.00	23,500.00
2-43-00-274	Insurance Garbage	360.00	360.00	360.00	360.00	360.00	360.00
2-43-00-510	Goods & Services Garbage	0.00	500.00	500.00	500.00	500.00	500.00
2-43-00-762	Transfer to Capital Garbage	0.00	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00
2-43-00-790	Amortization	0.00	2,165.00	2,165.00	2,165.00	2,165.00	2,165.00
<b>** TOTAL GARBAGE EXPENSE</b>		<b>41,654.52</b>	<b>68,344.00</b>	<b>68,959.00</b>	<b>69,594.00</b>	<b>70,247.00</b>	<b>70,919.00</b>
<b>**** LESS AMORTIZATION</b>		<b>41,654.52</b>	<b>66,179.00</b>	<b>66,794.00</b>	<b>67,429.00</b>	<b>68,082.00</b>	<b>68,754.00</b>

## FCSS EXPENSE

2-51-00-351	FCSS Requisition	1,837.75	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00
<b>** TOTAL FCSS EXPENSE</b>		<b>1,837.75</b>	<b>1,850.00</b>	<b>1,850.00</b>	<b>1,850.00</b>	<b>1,850.00</b>	<b>1,850.00</b>

## PLANNING EXPENSE

2-61-00-510	General Goods & Services	0.00	500.00	500.00	500.00	500.00	500.00
2-61-00-250	Contracted Services	767.00	775.00	775.00	775.00	775.00	775.00
2-61-00-840	Grants - Provincial	0.00	0.00	0.00	0.00	0.00	0.00
<b>** TOTAL PLANNING EXPENSE</b>		<b>767.00</b>	<b>1,275.00</b>	<b>1,275.00</b>	<b>1,275.00</b>	<b>1,275.00</b>	<b>1,275.00</b>

## LAND PURCHASES EXPENSE

<b>** TOTAL LAND PURCHASES EXPENSE</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
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## RECREATION EXPENSES

2-72-00-130	Employer Contributions Source	0.00	110.00	110.00	110.00	110.00	110.00
2-72-00-135	WCB Rec Park	0.00	0.00	0.00	0.00	0.00	0.00
2-72-00-215	Freight/Phone/Postage Recreation	811.90	850.00	850.00	850.00	850.00	850.00
2-72-00-221	Printing/Advertising/Subscriptions	380.00	400.00	400.00	400.00	400.00	400.00
2-72-00-250	Contracted Services Recreation	0.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
2-72-00-255	Maintenance Sports Grounds	0.00	750.00	750.00	750.00	750.00	750.00
2-72-00-274	Insurance Recreation	1,126.15	1,130.00	1,130.00	1,130.00	1,130.00	1,130.00
2-72-00-510	Goods & Services Recreation	0.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
2-72-00-511	Rec Park Float	0.00	100.00	100.00	100.00	100.00	100.00
2-72-00-521	Fuel and Oil Park	352.16	500.00	500.00	500.00	500.00	500.00
2-72-00-540	Utilities Heat Park Building	481.36	775.00	775.00	775.00	775.00	775.00
2-72-00-541	Utilities Power Park Grounds	1,248.39	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00
2-72-00-591	Concessions Park Grounds	0.00	200.00	200.00	200.00	200.00	200.00
2-72-00-762	Transfer to Capital Recreation	0.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00

<u>General Ledger</u>	<u>Description</u>	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Forecast</u>	<u>2023 Forecast</u>	<u>2024 Forecast</u>	<u>2025 Forecast</u>
2-72-00-790	Amortization	0.00	8,450.00	8,450.00	8,450.00	8,450.00	8,450.00
<b>**</b>	<b>TOTAL RECREATION EXPENSES</b>	<b>4,399.96</b>	<b>35,615.00</b>	<b>35,615.00</b>	<b>35,615.00</b>	<b>35,615.00</b>	<b>35,615.00</b>
<b>****</b>	<b>LESS AMORTIZATION</b>	<b>4,399.96</b>	<b>27,165.00</b>	<b>27,165.00</b>	<b>27,165.00</b>	<b>27,165.00</b>	<b>27,165.00</b>

## CULTURE EXPENSES

2-74-00-250	Contracted Services	0.00	100.00	100.00	100.00	100.00	100.00
2-74-00-274	Insurance Cultural Organization	0.00	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00
2-74-00-300	Regional Library Requisition	1,166.29	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00
2-74-00-350	Local Municipal Library Grant	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00
2-74-00-510	Goods & Services	75.00	0.00	0.00	0.00	0.00	0.00
2-74-00-540	Utilities Heat Museum	2,531.89	2,726.00	2,726.00	2,726.00	2,726.00	2,726.00
2-74-00-541	Utilities Power Museum	1,252.69	1,350.00	1,350.00	1,350.00	1,350.00	1,350.00
2-74-00-541	Donations - Museum	100.00	0.00	0.00	0.00	0.00	0.00
<b>**</b>	<b>CULTURE EXPENSES</b>	<b>8,625.87</b>	<b>10,426.00</b>	<b>10,426.00</b>	<b>10,426.00</b>	<b>10,426.00</b>	<b>10,426.00</b>
<b>***</b>	<b>TOTAL EXPENSES</b>	<b>616,124.02</b>	<b>639,203.67</b>	<b>633,866.21</b>	<b>618,829.78</b>	<b>614,198.52</b>	<b>618,622.61</b>
<b>****</b>	<b>SUPLUS/(DEFICIT)</b>	<b>221,558.66</b>	<b>16.33</b>	<b>5,353.79</b>	<b>20,390.22</b>	<b>25,021.48</b>	<b>20,597.39</b>